Board of Directors

Linda B. Bammann^{2, 4}

Retired Deputy Head of Risk Management JPMorgan Chase & Co. (Financial services)

Stephen B. Burke^{2, 3}

Retired Chairman and Chief Executive Officer NBCUniversal, LLC (Television and entertainment)

Todd A. Combs^{2, 3}

Investment Officer
Berkshire Hathaway Inc.;
Chairman, President and
Chief Executive Officer
GEICO
(Conglomerate and insurance)

Alicia Boler Davis⁴

Chief Executive Officer Alto Pharmacy, LLC (Digital pharmacy)

James Dimon

Chairman and Chief Executive Officer JPMorgan Chase & Co. (Financial services)

Timothy P. Flynn¹

Retired Chairman and Chief Executive Officer KPMG (Professional services)

Alex Gorsky⁴

Retired Chairman and Chief Executive Officer Johnson & Johnson (Healthcare)

Mellody Hobson^{4, 5}

Co-CEO and President Ariel Investments, LLC (Investment management)

Michael A. Neal 1,5

Retired Vice Chairman General Electric Company; Retired Chairman and Chief Executive Officer GE Capital (Industrial and financial services)

Phebe N. Novakovic^{1,5}

Chairman and Chief Executive Officer General Dynamics (Aerospace and defense)

Virginia M. Rometty^{2,3}

Retired Executive Chairman,
President and Chief Executive Officer
International Business Machines
Corporation
(Technology)

Mark A. Weinberger¹

Retired Global Chairman and Chief Executive Officer Ernst & Young LLP (Professional services)

Member of:

- 1 Audit Committee
- 2 Compensation & Management Development Committee
- 3 Corporate Governance & Nominating Committee
- 4 Risk Committee
- Public Responsibility Committee

Operating Committee

James Dimon

Chairman and Chief Executive Officer

Daniel E. Pinto

President and Chief Operating Officer

Ashley Bacon

Chief Risk Officer

Jeremy Barnum

Chief Financial Officer

Lori A. Beer

Chief Information Officer

Tim Berry

Global Head of Corporate Responsibility; Chairman of the Mid-Atlantic Region

Mary Callahan Erdoes

CEO, Asset & Wealth Management

Stacey Friedman

General Counsel

Takis T. Georgakopoulos

Global Head of Payments

Teresa A. Heitsenrether

Chief Data & Analytics Officer

Marianne Lake

CEO, Consumer & Community Banking

Robin Leopold

Head of Human Resources

Douglas B. Petno

Co-Head of Global Banking

Jennifer A. Piepszak

Co-CEO, Commercial & Investment Bank

Troy L. Rohrbaugh

Co-CEO, Commercial & Investment Bank

Sanoke Viswanathan

Chief Strategy & Growth Officer; CEO, International Consumer Banking

Other Corporate Officers

Joseph M. Evangelisti

Corporate Communications

Mikael Grubb

Investor Relations

Elena A. Korablina

Firmwide Controller

Lou Rauchenberger

General Auditor

John H. Tribolati

Secretary

Regional Chief Executive Officers

Asia Pacific

Europe/Middle East/Africa

Sjoerd Leenart

Regional CEO

Filippo Gori Regional CEO:

Co-Head of Global Banking

Latin America/Canada

Alfonso Eyzaguirre

Regional CEO

Senior Country Officers and Location Heads

Asia Pacific

Australia and New Zealand

Robert P. Bedwell

China

Mark C.M. Leung

Hong Kong **Harshika Patel**

India

Kaustubh Kulkarni

Japan

Steve Teru Rinoie

Korea **Howard Kim** Southeast Asia

Sudhir Goel Indonesia

Gioshia Ralie

Malaysia

Hooi Ching Wong

Philippines

Carlos Ma. G Mendoza

Singapore **Wai Mei Hong**

Thailand

Marco Sucharitkul

Taiwan

Carl K. Chien

Vietnam

Van Bich Phan

Europe/Middle East/Africa

Austria

Stefan P, Povaly

Belgium

Tanguy A. Piret

Commonwealth of Independent

Poland

Michal Szwarc

Bader A. Alamoudi

Sub-Saharan Africa

Reinnout Böttcher

Mustafa Bagriacik

Türkiye and Azerbaijan

Kevin G. Latter

Switzerland

Saudi Arabia

States

Timur Kunanbayev

France

Kyril Courboin

Germany

Stefan P. Povaly

Iberia

Ignacio de la Colina

Ireland

Marc Hussey

Israel

Roy Navon

taly

Francesco Cardinali

Luxembourg

Philippe Ringard

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Khaled Hobballah
The Netherlands
Cassander Verwey

Nordics

Klaus Thune/Jonas Wikmark

Latin America/Caribbean

Andean, Caribbean and Central

America

Moises Mainster

Argentina

Facundo D. Gómez Minujin

Brazil

Daniel Darahem

Chile

Andres Errazuriz

Colombia

Angela M. Hurtado

Mexico

Felipe García-Moreno

North America

Canada

David E. Rawlings

JPMorgan Chase Vice Chairs

Vittorio U. Grilli

David Mayhew

Peter L. Scher

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Chairman of the Council
Executive Chairman
Tony Blair Institute for Global Change
Former Prime Minister of
Great Britain and Northern Ireland
London, United Kingdom

The Hon. Robert M. Gates

Vice Chairman of the Council
Principal
Rice, Hadley, Gates & Manuel LLC
Washington, District of Columbia

Paul Bulcke

Chairman of the Board of Directors Nestlé S.A. Vevey, Switzerland

Aliko Dangote

Group President and Chief Executive Dangote Group Lagos, Nigeria

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Chairman and Chief Executive Officer JPMorgan Chase & Co. New York, New York

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Executive Chairman Iberdrola, S.A. Madrid, Spain

Marcos Galperin

Chief Executive Officer Mercado Libre Montevideo, Uruguay

Armando Garza Sada

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Alex Gorsky

Former Chairman and Chief Executive Officer Johnson & Johnson New Brunswick, New Jersey

Joe Kaeser

Supervisory Board Chairman Siemens Energy AG Munich, Germany

Nancy McKinstry

Chief Executive Officer and Chair of the Executive Board Wolters Kluwer Alphen aan den Rijn, The Netherlands

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Managing Director and Chief Executive Officer Intesa Sanpaolo Turin, Italy

Amin H. Nasser

President and Chief Executive Officer Saudi Aramco Dhahran, Saudi Arabia

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Principal Rice, Hadley, Gates & Manuel LLC Stanford, California

Nassef Sawiris

Executive Chair OCI N.V. London, United Kingdom

Ratan Naval Tata

Chairman Emeritus Tata Sons Private Limited Mumbai, India

Joseph C. Tsai

Chairman Alibaba Group Hong Kong, Hong Kong SAR

Jaime Augusto Zobel de Ayala

Chairman Ayala Corporation Makati City, Philippines

^{*} Ex-officio