

**Hon. George P. Shultz\***

*Chairman of the Council*  
Distinguished Fellow  
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Stanford University  
Stanford, California

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Compagnie de Saint-Gobain  
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**Walter A. Gubert**

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JPMorgan Chase & Co.  
Chairman, JPMorgan Chase EMEA  
London, United Kingdom

\* As of December 31, 2009, Hon. George P. Shultz retired as Chairman from the Council, and as of January 1, 2010, The Rt Hon. Tony Blair was appointed incoming Chairman.

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**Fred Wilpon**

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Chairman  
Regional Advisory Board

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- 2 Compensation & Management  
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- 3 Corporate Governance &  
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- 4 Public Responsibility Committee
- 5 Risk Policy Committee

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### **Clive S. Brown**

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Pacific Northwest

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### **Klaus Diederichs**

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Investment Bank/Risk Management

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Asset Management

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### **Achilles O. Macris**

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Investment Bank

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### **Louis Rauchenberger**

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Public Policy

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### **Marc Sheinbaum**

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Card Services

### **James E. Staley\***

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Card Services

### **Kevin P. Watters**

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### **Douglas Wurth**

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### **Matthew E. Zames**

Investment Bank

### **Barry L. Zubrow\***

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## Other Corporate Officers

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Secretary

### **Norma C. Corio**

Treasurer

### **Lauren M. Tyler**

Investor Relations

# JPMorgan Chase & Co.

## Corporate headquarters

270 Park Avenue  
New York, NY 10017-2070  
Telephone: 212-270-6000  
www.jpmorganchase.com

## Principal subsidiaries

JPMorgan Chase Bank,  
National Association  
Chase Bank USA,  
National Association  
J.P. Morgan Securities Inc.

## Annual Report on Form 10-K

The Annual Report on Form 10-K of JPMorgan Chase & Co. as filed with the U.S. Securities and Exchange Commission will be made available without charge upon request to:

Office of the Secretary  
JPMorgan Chase & Co.  
270 Park Avenue  
New York, NY 10017-2070

## Stock listing

New York Stock Exchange, Inc.  
London Stock Exchange Group plc  
Tokyo Stock Exchange

The New York Stock Exchange (NYSE) ticker symbol for the common stock of JPMorgan Chase & Co. is JPM.

Financial information about JPMorgan Chase & Co. can be accessed by visiting the Investor Relations web site at [www.jpmorganchase.com](http://www.jpmorganchase.com). Additional questions should be addressed to:

Investor Relations  
JPMorgan Chase & Co.  
270 Park Avenue  
New York, NY 10017-2070  
Telephone: 212-270-6000

## Directors

To contact any of the Board members or committee chairs, the Presiding Director or the non-management directors as a group, please mail correspondence to:

JPMorgan Chase & Co.  
Attention (Board member(s))  
Office of the Secretary  
270 Park Avenue  
New York, NY 10017-2070

The Corporate Governance Principles of the Board, the charters of the principal Board committees, the Code of Conduct, the Code of Ethics for Finance Professionals and other governance information can be accessed by visiting our web site at [www.jpmorganchase.com](http://www.jpmorganchase.com) and clicking on "Governance" under the "About us" tab.

## Transfer agent and registrar

BNY Mellon  
480 Washington Boulevard  
Jersey City, NJ 07310-1900  
Telephone: 800-758-4651  
Web: [www.bnymellon.com/shareowner/isd](http://www.bnymellon.com/shareowner/isd)

## Investor Services Program

JPMorgan Chase & Co.'s Investor Services Program offers a variety of convenient, low-cost services to make it easier to reinvest dividends and buy and sell shares of JPMorgan Chase & Co. common stock. A brochure and enrollment materials may be obtained by contacting the Program Administrator, BNY Mellon, by calling 800-758-4651, by writing to the address indicated above or by visiting its web site at [www.bnymellon.com/shareowner/isd](http://www.bnymellon.com/shareowner/isd).

## Direct deposit of dividends

For information about direct deposit of dividends, please contact BNY Mellon.

## Stockholder inquiries

Contact BNY Mellon:

### By telephone:

Within the United States, Canada and Puerto Rico: 800-758-4651 (toll free)

From all other locations:  
201-680-6578 (collect)

TDD service for the hearing impaired within the United States, Canada and Puerto Rico: 800-231-5469 (toll free)

All other locations:  
201-680-6610 (collect)

### By mail:

BNY Mellon  
480 Washington Boulevard  
Jersey City, NJ 07310-1900

## Duplicate mailings

If you receive duplicate mailings because you have more than one account listing and you wish to consolidate your accounts, please write to BNY Mellon at the address above.

## Independent registered public accounting firm

PricewaterhouseCoopers LLP  
300 Madison Avenue  
New York, NY 10017-6204

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As of the beginning of 2009, JPMorgan Chase has distributed shareholder information under the U.S. Securities and Exchange Commission "Notice and Access" rule. As a result, the firm prints 600,000 fewer Annual Reports and Proxy Statements, which saves on an annual basis approximately 5,500 trees and 700 metric tons of CO<sub>2</sub> emissions.

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